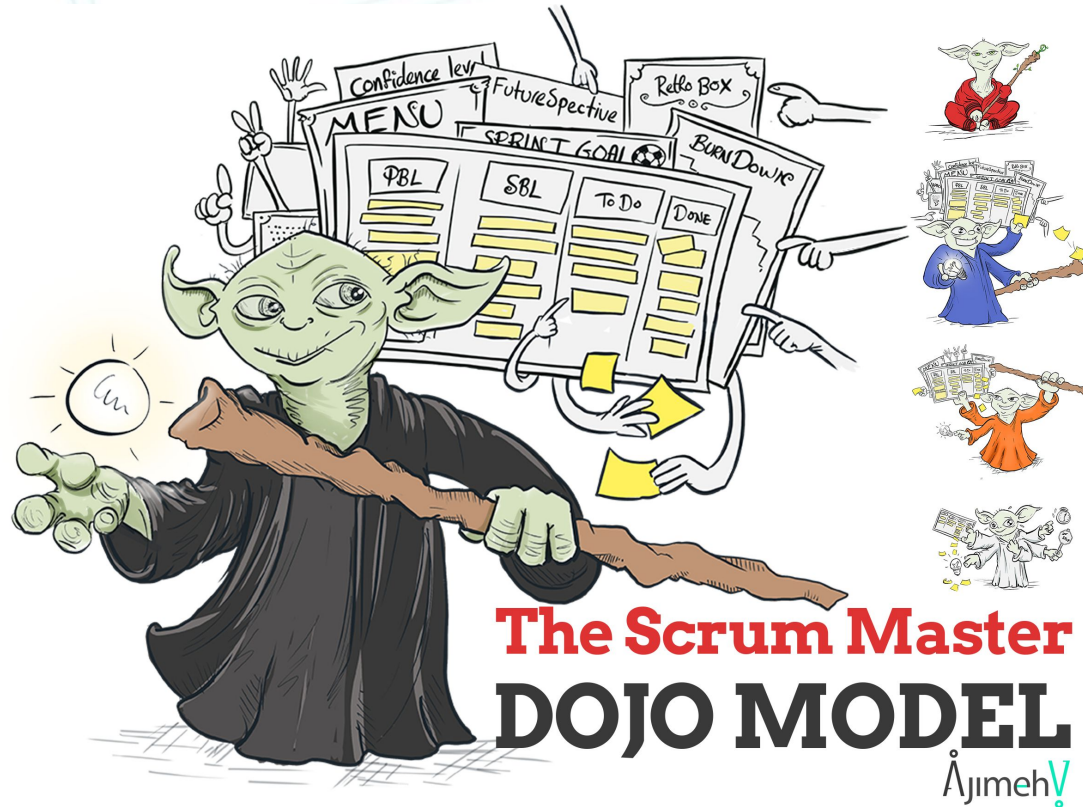


# The new era of a Scrum master



# “Begin with the end in mind....”

- SM role according to the methodology
- The gaps between the theory and the practical world
- Familiarity of the Dojo model (5 belts of a Scrum master)
- Self awareness which level are you or your SM
- How to move and assess from one level to a higher one
- Assessment tool
- A First recommendation







12/05/2010

ÅjimehV!

Expanding Business Consciousness



12/05/2010

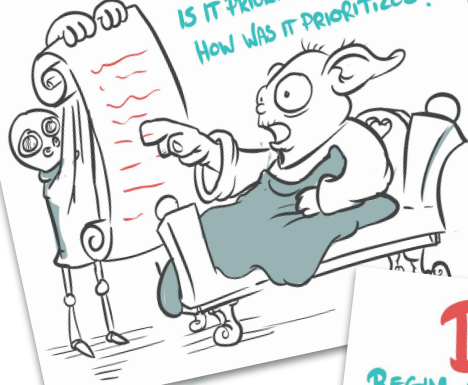




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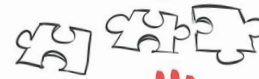


WHAT R U DOING IN MY HOUSE?  
Why is it so important  
 IS IT PRIORITIZED?  
 How WAS IT PRIORITIZED?



WHAT IS the  
 Priority of  
 these?

I Don't  
 Care  
 at this  
 Stage



**D.O.D**  
 BEGIN WITH THE END IN MIND



what does it  
 mean when the  
 work is done

4 Acceptance Criteria

? Course  
 ? Project  
 ?



CONTENT



TIME



MENTAL Exhaustion



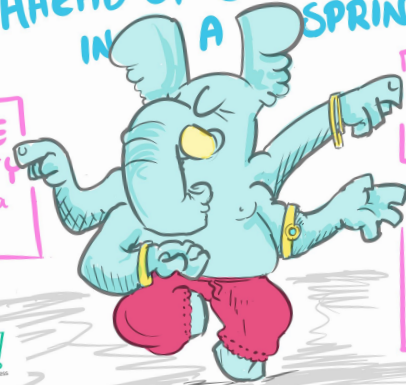
DEATH

AHEAD OF SCHEDULE  
 IN A SPRINT

**INCREASE  
 QUALITY**  
 (Go Deeper in a  
 'Done' Story)

**INCREASE  
 HAPPINESS**  
 (REST)

**INCREASE  
 CONTENT**  
 (Take MORE User  
 Stories - preferably  
 ones that Piss)

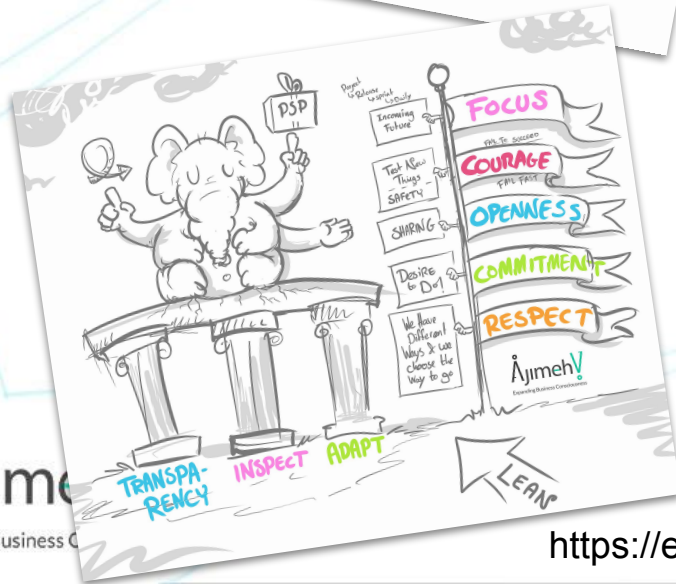
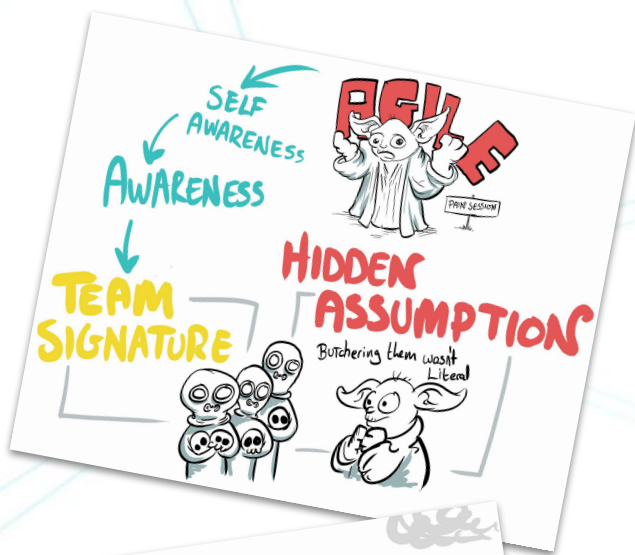


Åjimeh!  
 Expanding Business Consciousness

Åjimeh!  
 Expanding Business Consciousness

Expanding Business Consciousness









Ajimeh!

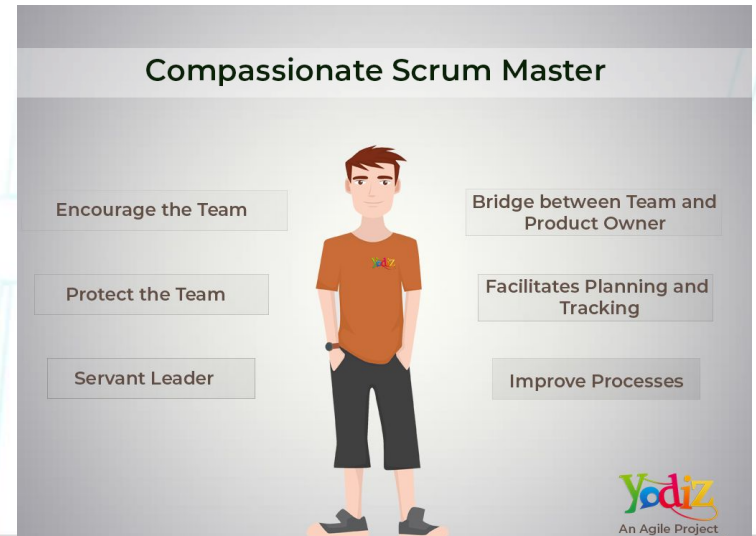
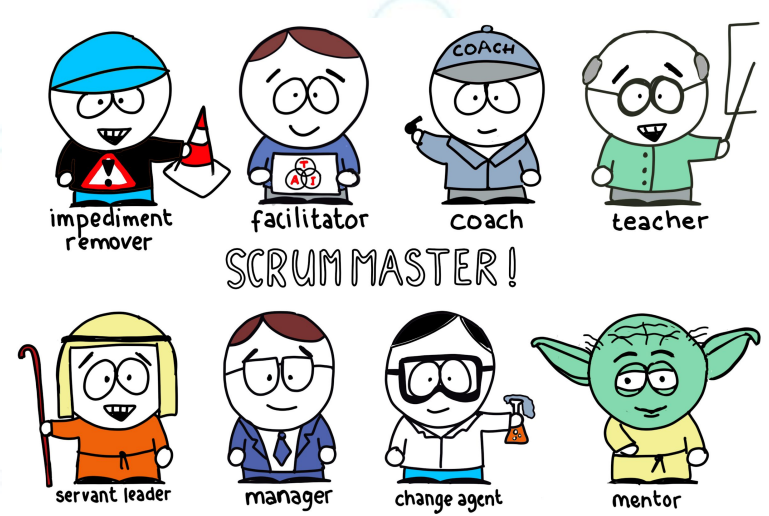
Expanding Business Consciousness





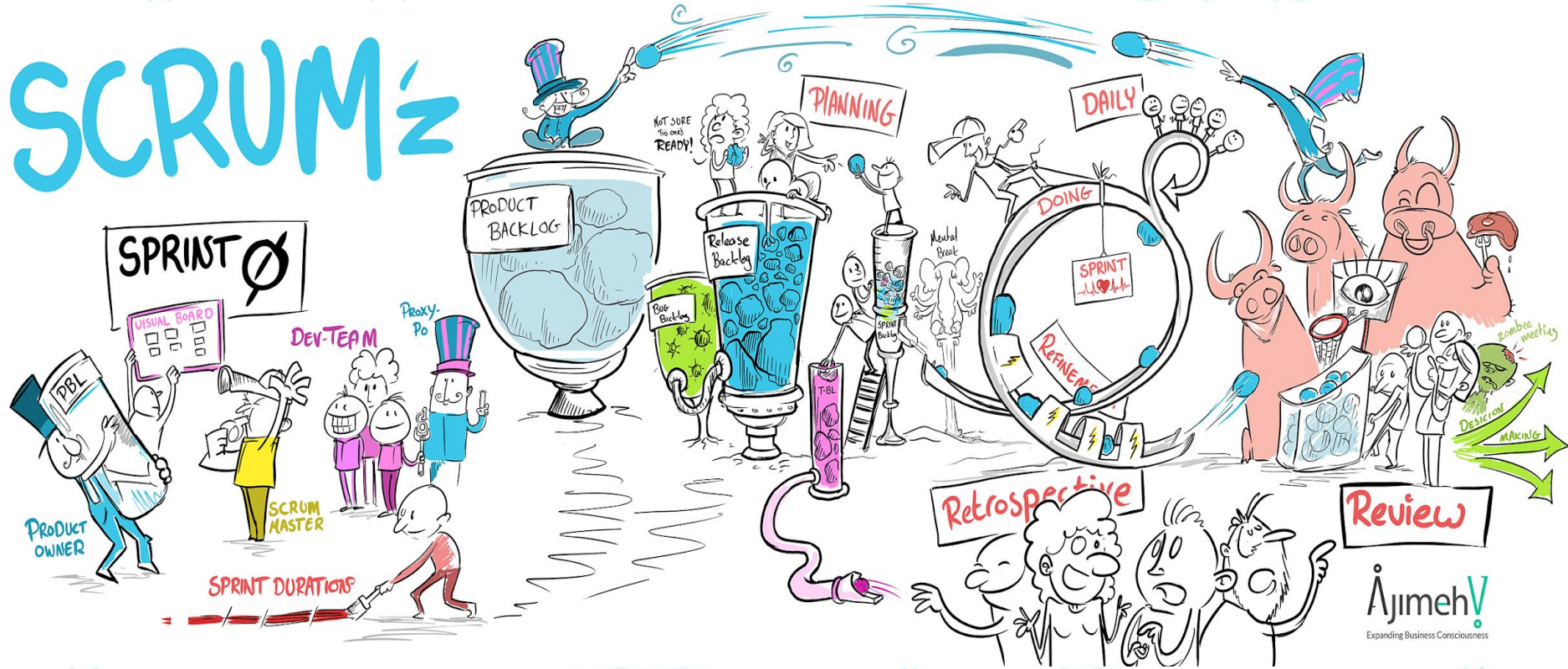
# What does it mean to be a Scrum master?







# SCRUMz



# The Dojo model of a Scrum master



# White belt - (No experience) Scrum worker



- Schedule meetings
- Send summaries
- Stressed
- Doesn't call for help (doesn't see who can help)
- The ultimate worker
- Does not know how to use the mental and technical tools
- Team: Serves the team
- Too stress to lead
- Focus on himself + Scrum
- Tries to protect the team at any cost

**Very stressed, does not fully understand the role, focus on the technical aspects of being a scrum master**



# Orange belt - (The perfect) Scrum worker



- The ultimate Scrum master worker
- Does everything by himself
- Knows how to use the technical tool
- Still embarrassed to call for help
- Solves all impediment and by himself
- Looking only on his team
- Focus on the Scrum (Scrum is the target)
- **Cool** and **calm** in respect to the work
- Manages to protect the team by himself

Does the same job of a white belt but with no stress and with almost no mistakes

# Blue belt - Coach



- The team coach
- Team Player-Coach
- Focus on the team with understanding of the group
- Urge the team to find a solution but execute the solution by himself
- Leading by example
- Focus on team results

**Start focusing on the team, challenge them with finding the solutions but execute the solution by himself**

# Black belt - Coach and Mentor



- The ultimate team coach
- Creates between-groups interactions and activities
- Leading by intent, example and soft presence
- Constantly challenges the team
- Creates a safe zone within boundaries around him without effort
- Acting effortless, and creating easy atmosphere
- Leads psychological safety
- Focus on team's improvement, learning and influence
- Understand that this is the beginning of the journey

**Encourage the team to think on the solution and to execute it. No Ego.....**



# Shodan (初段)



**Shodan** (初段), literally meaning "**beginning degree**," is the lowest **black belt** rank in **Japanese martial arts**<sup>[1]</sup> and the game of **Go**. The 2nd **dan** is higher than *Shodan*, but the 1st dan is called *Shodan* traditionally and not "*Ichidan*". This is because the character 初 (*sho*, alternative pronunciation: *hatsu*) also means first, new or beginning in **Japanese**.

Also frequently referred to as "first dan", it is a part of the *kyū/dan* ranking system common to **modern Japanese martial arts**. The term may be used to describe both the rank a person holds, as well as the person (i.e., it is proper to say that a person holds the rank of shodan, and it is also appropriate to say, "I *am* a shodan in 'x' martial art").

# Red - Mentor



- The ultimate coach
- Leads a vibrant and thriving atmosphere
- Leading by high-presence, intent and example
- Creates bonds and ties between groups and teams
- Mentors people and teams and groups
- Leads a sense of safety and well being
- Acting effortless, and creating easy atmosphere
- Grows other mentors around him

**Focus on the mindset / organizational DNA / growth of others and especially the Scrum masters (change agents)**

# Dojo model assessment:

After interviewing the scrum masters in your organization, enclosed please find the average results

## Summary:

Your scrum masters are focusing on the technical aspects in a very good way hence they fit to be recognized as **ORANGE BELT**



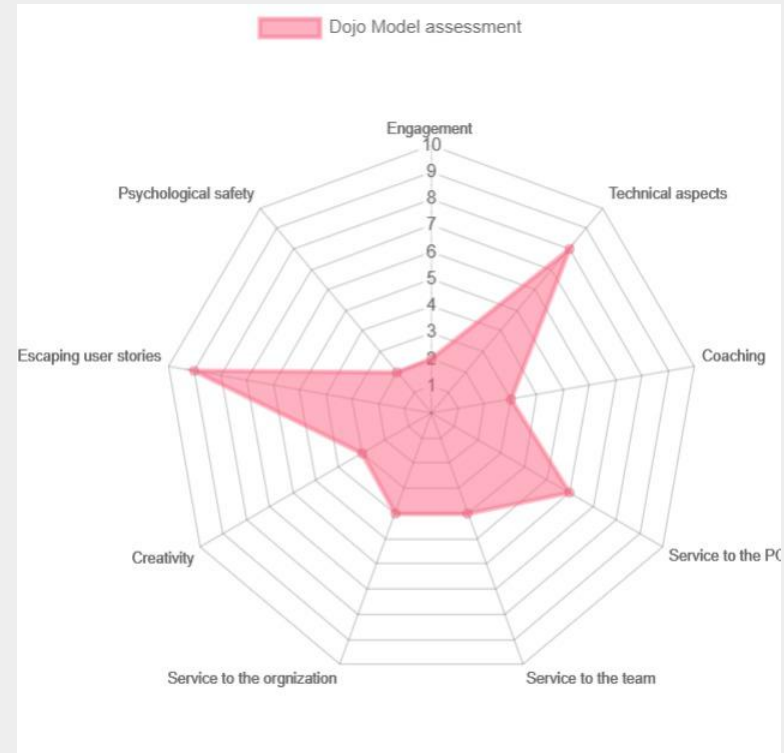
Here are the detailed nodes:

### Technical aspects:

The Scrum masters at your organization tend to understand and follow all technical aspects of scrum in respect to meetings, artifacts and roles.  
Each of the 5 meetings are being facilitated well by the Scrum masters

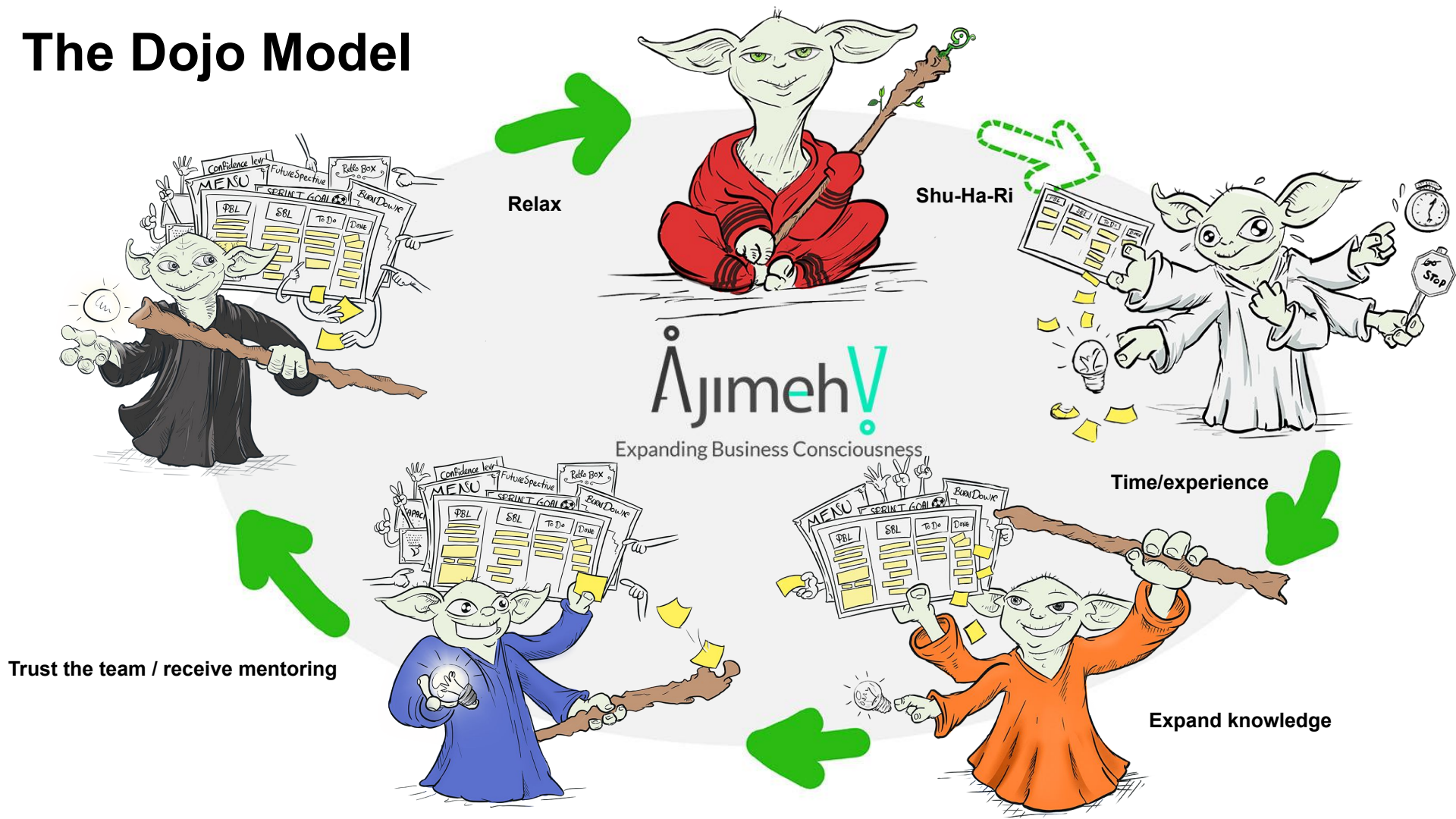
### Coaching:

The Scrum masters are focusing on achieving all the user stories without focusing on coaching the teams new technical or mental skills and by that the issue of self managed teams will suffer from

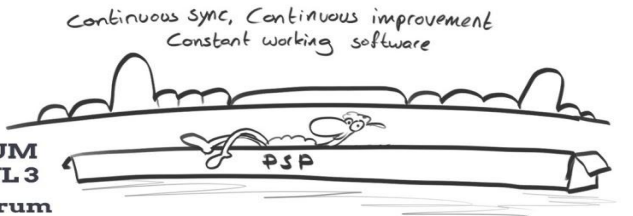
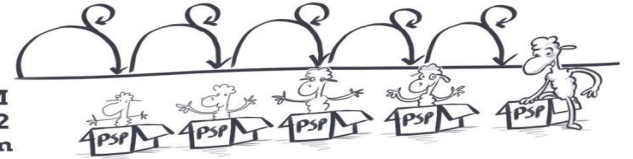
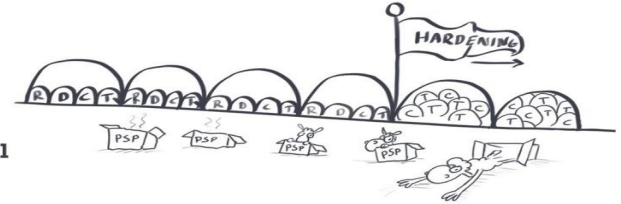




# The Dojo Model



# The maturity levels of Scrum



# Effect on Team, Effect on organization

- Advanced team
- Accepts responsibility and ownership on themselves and on product
- Challenging their Scrum master, PO, managers
- Organization is affected in good communication and cont. improvement



- Master team who teaches other teams, and creates good professional and interpersonal connection
- Organization feels a growing and ever challenging vibe



- Team is at beginner level, needing a lot of help
- Learn Basic Scrum from him
- Can focus on work with limited thought on Scrum



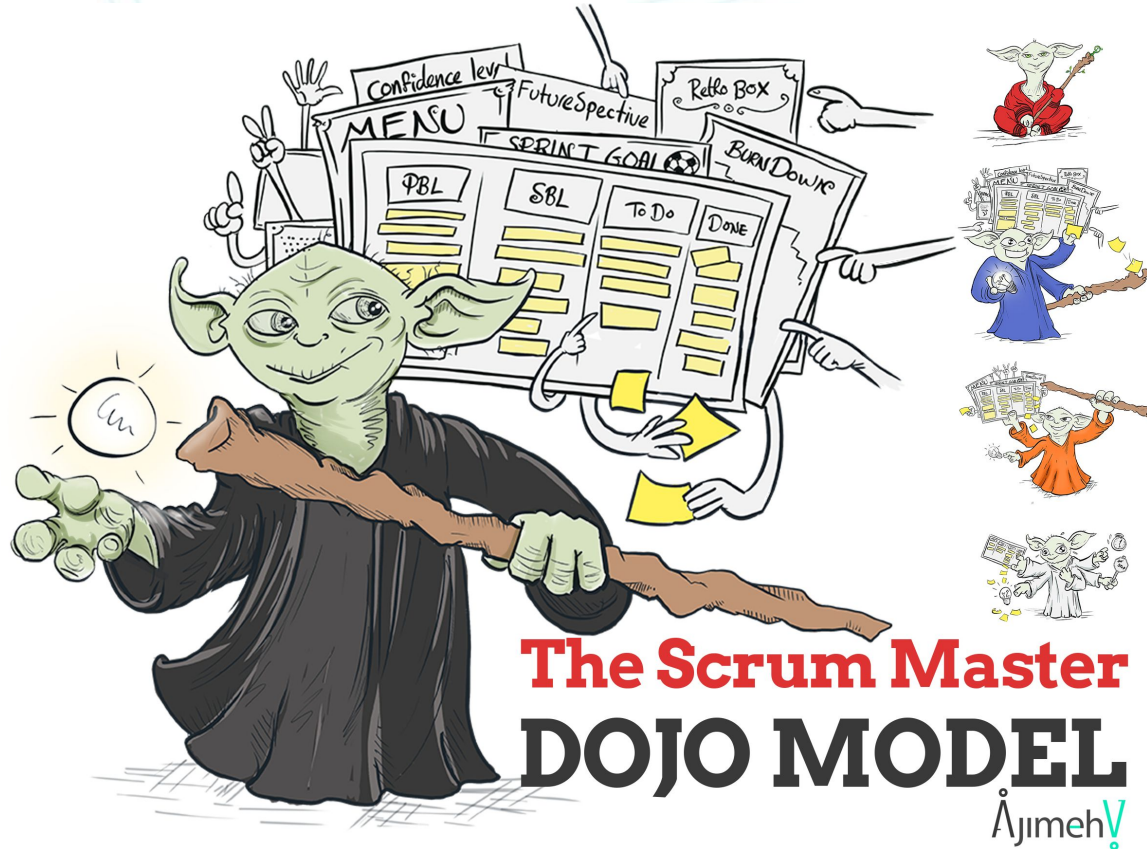
- Team is in mid-advanced level and starts to understand their responsibility
- They are challenged by Scrum master to take ownership and manage themselves, but can trust SM
- They are mastering technical Scrum, and can view the next level mindset



- Team is at mid-beginner level, needing help, and Scrum management
- Learns Scrum from him
- Challenges work and improvement
- Team can focus on work with limited thought on Scrum



# Which level are you as a scrum master?



Go to [www.menti.com](https://www.menti.com) and use the code 59 74 89 4

**What do you need to do  
in order to advance one  
level?**



Expanding Business Consciousness



Send mail with code:  
BAI-M3

To [info@ajimeh.com](mailto:info@ajimeh.com)

20% discount  
On Certification

**Management 3.0**  
**21-22.3.20**



# Thank

Those are my principles, and if you don't like them ... well, I have others.

~ Groucho Marx



# you!



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- What is Parkinson law?
- How many backlogs are there in Scrum?
- What is Student syndrome
- What are the four criterias to stop a project?
- What are the four options if you finish the committed user stories before the end of the sprint?
- Does each and every user story have a unique priority?
- How many values do we have in Scrum and why only 5?
- What do you do if the team keeps failing in creating a shippable product at the end of the sprint?
- What is the meaning of life?