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# AGILE, PROJECT MANAGEMENT AND EVERYTHING IN BETWEEN

Senior Project Manager  
NOA GROSS



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WE ARE WORKING  
AGILE SO -> NO  
MORE NEED FOR  
PROJECT  
MANAGER!





IS THIS REALLY THE CASE?



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Women in Project Management



SOME DETAILS ON ME



# AGENDA

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- Project life cycle Traditional VS Agile
- Project management in Agile
- How Checkpoint works today



# PROJECT LIFE CYCLE



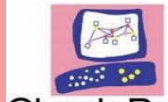




# PROJECT LIFE CYCLE

IS PROJECT AGILE DIFFERENT?





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# NETS

# No

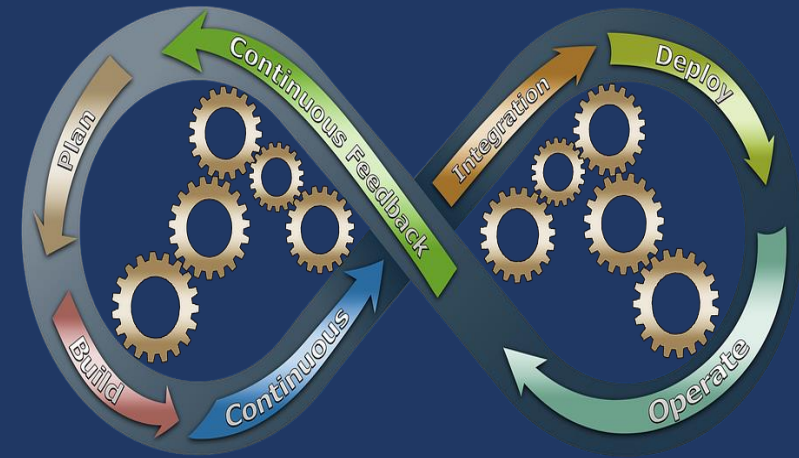
- Project is still a **project**
- Project still need **Budget**
- Project still need **Resources**
- Project still need **Risks**
- Project still need **Goals**
- Project still need **Big picture**
- Project still have **external interfaces**



**HOWEVER**

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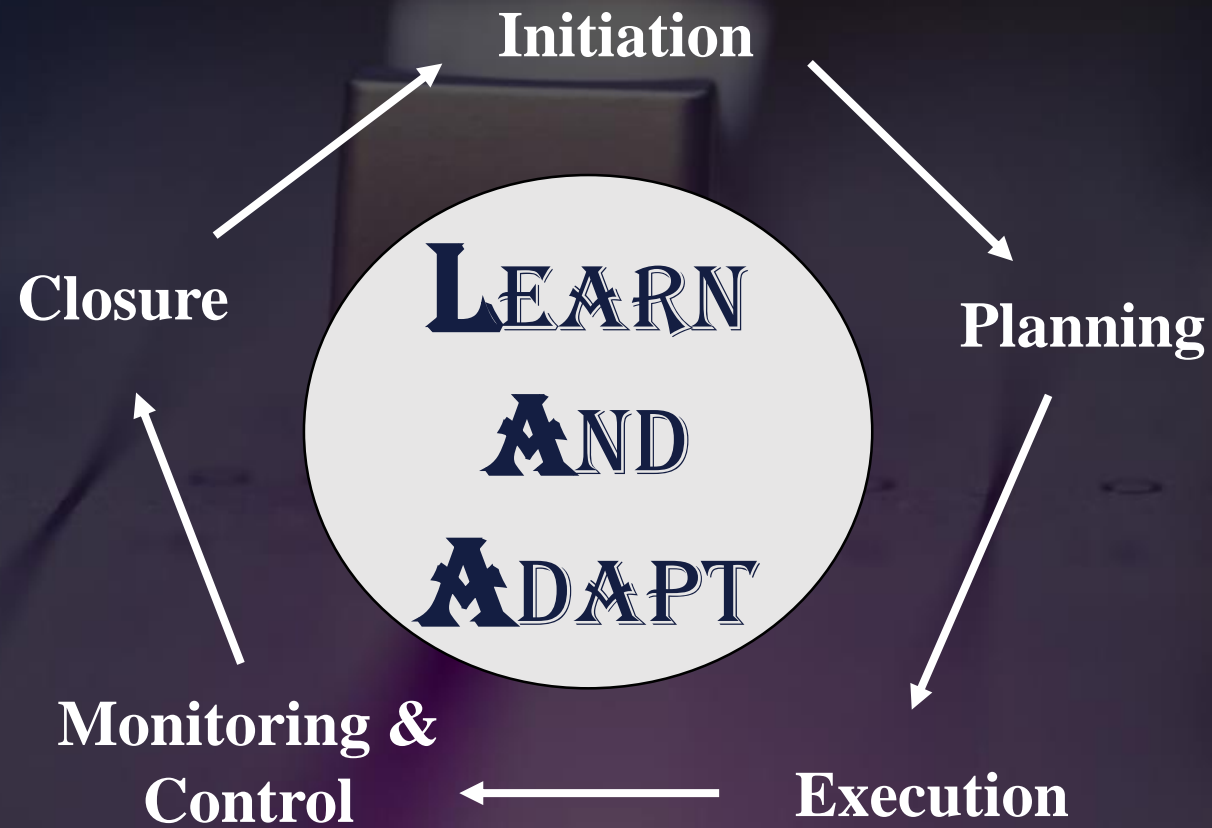
YES - LIFE CYCLE

TRADITIONAL PROJECT	AGILE PROJECT
Define Target	Vision
Decide about the end	Start direction
Launch	Always Learn and Adapt
GA (General availability)	Target incrementally

YES

**YES**

**MAJOR CHANGE: LEARN AND ADAPT**





**SO WHAT IS THE ROLE OF PROJECT MANAGER IN AGILE PROJECT?**

# PROJECT MANAGEMENT IN AGILE

AGILE  
DEVELOPMENT





**AGILE (SCRUM)  
ROLES**

**WHY DO WE NEED PROJECT  
MANAGERS ABOVE IT?**

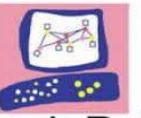




**IT DEPENDS!**

# IT DEPNDSD!

- Small <- **Project size** -> Large
- Co located <- **Team location** -> Distributed
- Fewer <- **Risk** -> Many
- Simple <- **Delivery process** -> Complex
- Low <- **Integration** -> Complex



Project manager	Scrum master
Manages the project – <b>scope, cost, timeline</b> and the overall <b>quality</b> of the project	Manages each scrum to reach the sprint <b>goals</b> including quality
Might manage <b>multiple</b> projects at a time	A scrum master usually <b>focused</b> on a <b>specific</b> project team
Manages the <b>budget</b> and the <b>risks</b> of the project	<b>Motivates</b> the team members, <b>facilitates</b> sprint planning and scrum meetings

# PROJECT MANAGER VS SCRUM MASTER ROLES



<b>Project manager</b>	<b>Scrum master</b>
More focuses on <b>processes, integrations</b>	Helps to improve team <b>dynamics</b> and acts as a <b>servant leader</b>
<b>Communicator</b> between the <b>management</b> team and the <b>team members</b>	The <b>facilitator</b> and trains the scrum team
Informs the <b>management</b> about the project progress and coordinates with other teams	<b>Maintain visibility</b> of the sprints and the backlog of the project

# PROJECT MANAGER VS SCRUM MASTER ROLES

# PROJECT MANAGEMENT SKILLS ARE MUST

Can be one of the agile role or a different person



# HOW DOES CHECKPOINT WORK







# **BREAKING THE PROJECT INTO VALUABLE PIECES**



# WHAT IS A PROJECT IN CHECKPOINT

More than 3 man month work  
becomes a project

# DEFINE MILESTONES

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- Define the **value**
- Define the **goals**
- Define **KPIS**
- Define **DoD**
- Define **timeline** and **resources**

**And yes everything is visible through JIRA 😊**



# **DEFINE MILESTONES**

Each Milestone has:

- Initiation
- Planning,
- Execution
- Monitoring & Control
- Closure



**ALWAYS SEE  
THE BIG  
PICTURE**





# PROJECT MANAGER ROLES ARE STILL NEEDED

- Project and Milestone - Status reporting
- Project and Milestone governance
- Identification of missing roles and/or resources
- Business stakeholder communication
- Project and Milestone risk
- Project and Milestone planning





**CHANGE  
OF STATE  
OF MIND**



**MILESTONES CAN  
CHANGE – IT IS OK**

Since we ALWAYS do Learn and adapt milestone value can be change accordingly!

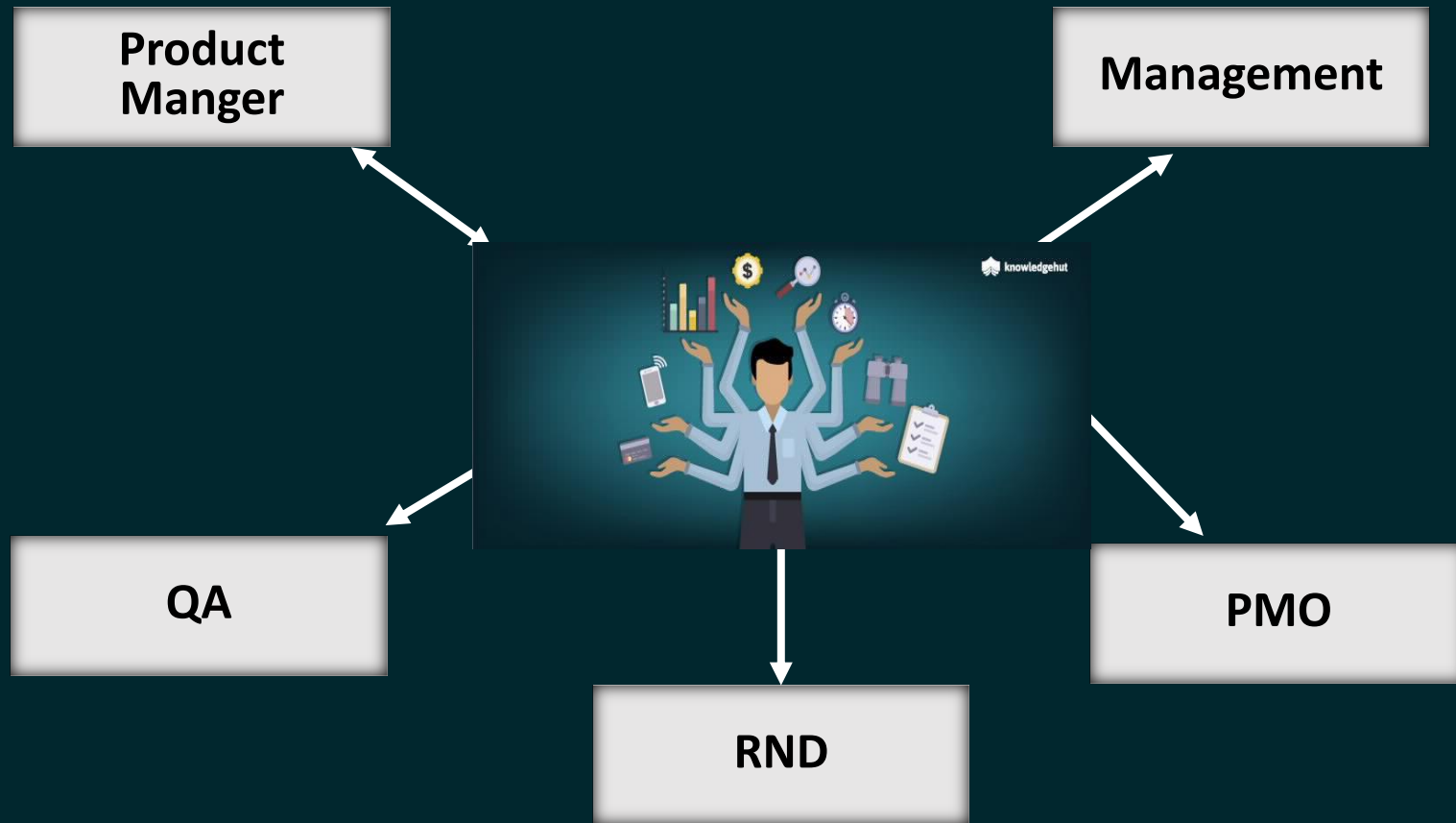


## **CHANGING MILESTONES MEANING**

- Less: ALPHA, BETA, EA (early availability), GA
- More : MMF, MVP, NEXT Valuable MS



# TRADITIONAL - PROJECT MANAGER IS THE PROJECT OWNER





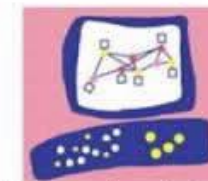
**AGILE - WE ARE ALL THE PROJECT OWNERS**

# SUMMARY

- The project manager skills are must in agile world.
- The project management role becoming more agile role.
- Project manager execute important tasks that complement those of the scrum team.



# THANK YOU



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